



National
Landcare
Network

National Landcare Network Ltd.

ABN: 40 612 363 121

2020 Annual Report

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Our Vision

Communities acting to improve and sustain healthy productive landscapes.

Our Mission

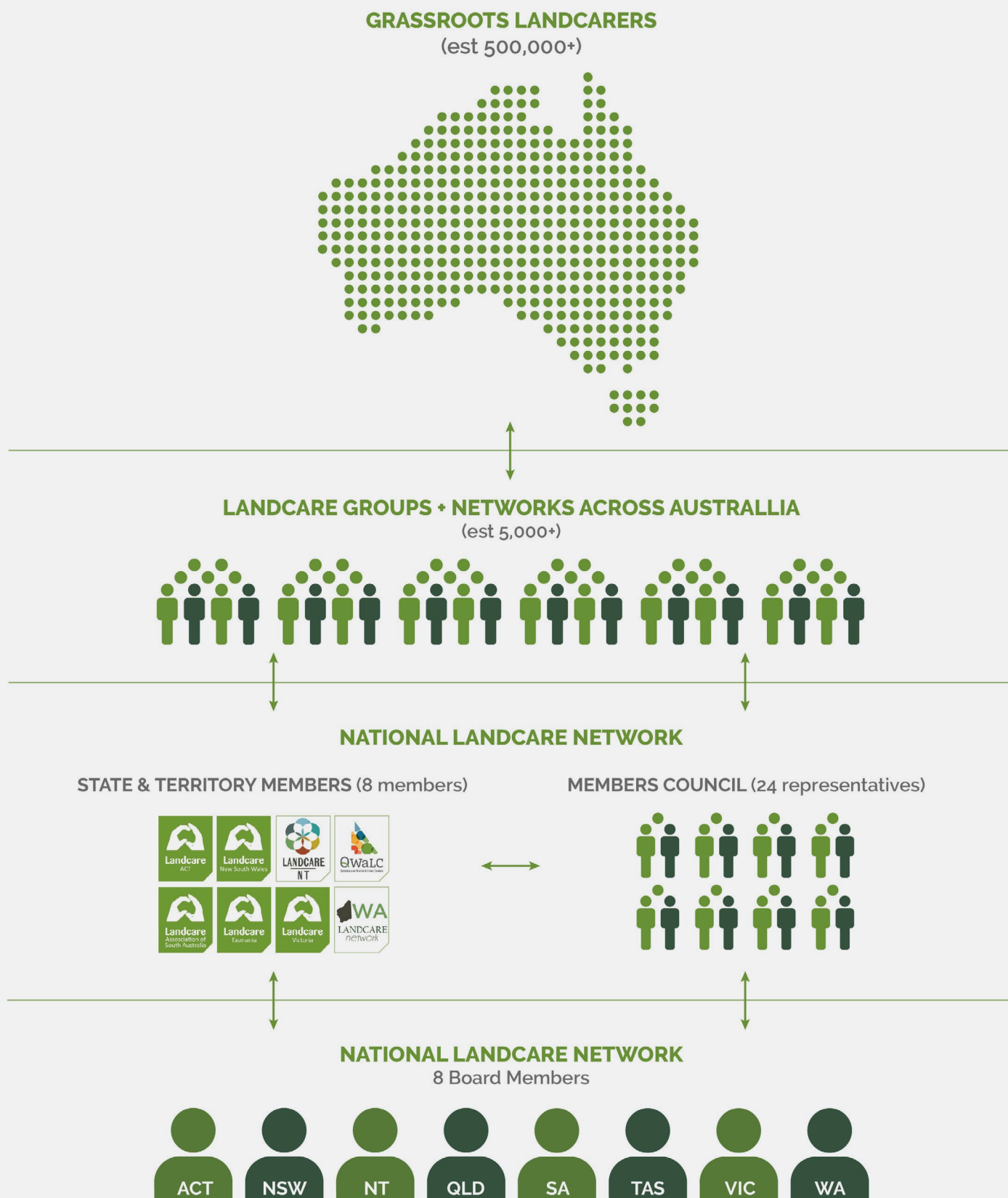
To be a representative, effective and trusted national voice for the Landcare community.

Our Purpose

The driving purpose of the NLN is to represent, support and foster the community Landcare movement. To achieve this, we need to be trusted and valued by our members, by the community and by the Federal Government as the national peak body.



How The NLN Works



Our People

Board Members



Patrick O'Connor
Chair, SA



Stephanie Cameron
NSW



Keith Bradby OAM
WA



Dr Maxine Cooper
ACT



Geoff Elliot
QLD



Dr Josie Kelman
TAS



Sue McKinnon
NT



Dr Kaye Rodden
VIC

Committees & Sub-Committees of the Board

Finance, Audit & Risk Committee

Steph Cameron (Chair)
Josie Kelman
John Holley
Gerry Butler
Kerry Olsson (Company Secretary)

Selections Committee

Geoff Elliot
Sue McKinnon
Josie Kelman

Governance Subcommittee

Maxine Cooper (Chair)
Sue McKinnon
Kaye Rodden
Rod Knight

Staff



Jim Adams
Chief Executive Officer



Jess Dickson
Executive Officer

Members Council

ACT Karissa Preuss
Martine Franco

NSW Keith Hyde
Marg Applebee

NT Madonna Wuttke
Mike Clarke
Annie Andrews

QLD Darryl Ebenezer
Phil Moran
John Brisbin

SA Natalie Sommerville
Gerry Butler
Ross Oke

TAS Rod Knight
Ben Hooper

VIC Beth Ripper (Deputy Chair)
Sandy Mackenzie
Jane Carney

WA Helen Watkins (Chair)
Louise Duxbury
Mick Davis



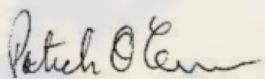
Chair's Report

The NLN has spent the last year strengthening its role as the voice of the Community Landcare movement in Australia. We have worked at representing the voice of Landcare groups in how Australia tackles the challenges of improving the sustainability of our natural and agricultural systems, especially in the face of enormous environmental change, a pandemic and natural disasters. The Landcare communities desire for representation in planning and investment in Australia's future is matched by the Commonwealth Government's investment in the NLN as an essential element of our capacity to ensure Australia is environmentally resilient. The Landcare movements strength is in the connection of people to each other and people to the land. We continue to work across sectors and levels of influence to ensure information flow supports these local, regional and national connections.

The NLN has worked diligently to establish and operationalize the necessary structures to represent the Landcare movement. We primarily work to represent the voice of State and Territory Landcare associations and their members, and provide national coordination and advocacy to influence policy, planning and funding programs that impact Community Landcare. We have developed a strategic plan to focus our efforts on behalf of our members and we are working towards a Landcare Roadmap to chart a pathway forward for the movement. Strategic approaches to tackling the future have faced extreme headwinds in 2020 but a clear vision for Landcare will help us take the opportunities that present themselves. To that end, we have been able to manage our finances to enable the employment of a Business Development Manager to extend our options for Landcare to contribute to the country's environmental and economic recovery.

The NLN is preparing to advocate for Community Landcare in the review and renewal of the National Landcare Program and new programs for economic recovery and natural disaster preparedness. We are advocating for recognition and support for Landcare in future plans for natural resource management and post-COVID recovery. Community Landcare has a strong record in contributing to the welfare and wellbeing of the country and we believe we are determined to play an important and expanding role in tackling future challenges.

The NLN will continue to strengthen and use its recognized position as the voice of Community Landcare to advocate for the aspirations of Landcare groups and individuals.



Dr Patrick O'Connor

Chair | National Landcare Network

CEO's Report

It seems self-evident, but also necessary to start by saying that the past 12 months have been challenging in many ways for the NLN, its State and Territory Landcare peak bodies and the nation. Despite the multiple challenges we have faced together and the difficult circumstances we have all had to work within, the NLN has continued to deliver on many levels on behalf of its members.

Many of our highlights are outlined in this Annual Report.

The past year can be viewed as having been defined by two phases.

The first being the phase from July 19 until March 20, during which the NLN, along with all of its normal functions, sought to achieve the objective of attempting a merger at first and later to participate in a proposed restructure of Landcare Australia to achieve a single national voice for the Landcare movement in Australia, on terms mandated by the NLN membership.

The second being a phase following the decision by LAL not to proceed with its proposed restructure.

During this time, the NLN was able to consult with its members on this development and how they wished the NLN to manage its position and future efforts to achieve the single national voice.

As well during the second part of the year the NLN was also able to refocus its resources on the delivery of services to its members including working hard as the mandated representative voice of the community Landcare movement in many forums and with multiple stakeholders and potential partners.

These included participation in many Ministerial roundtables, Covid 19 response and recovery proposals, bushfire responses, Future Drought Fund forums and processes, as well as numerous forums with other departmental stakeholders.

The NLN has also been pursuing opportunities for collaboration with a range of stakeholders and potential partners including NRM Regions Australia, Landcare Australia, Farmers for Climate Action, National Farmers Federation, Soils for Life, and many others.

The consultations with the NLN members over the objective of a single national voice for the Community Landcare movement have reaffirmed both the desire of the membership to achieve that objective and also the terms on which the members wish that objective to be achieved. The NLN remains fully committed to the achievement of that objective.

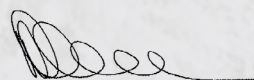
Key milestones on the horizon include the 2021 Federal budget, the next Federal election and the renewal of the National Landcare Program in 2023 including the review of NLP2 commencing early in 2021.

The NLN will shortly commence work on developing, along with all Landcare stakeholders, a Community Landcare Roadmap, an Advocacy Plan, a Policy Statement, and it will continue to participate in the pivoting of the Conservation and Land management sector Stimulus proposal into a Budget Submission.

It is my hope that Landcare will be represented by a single national voice in those key milestone processes, at first at least in the projection of a single voice by the NLN and LAL, and within that period by an actual single national voice.

In all matters and processes the NLN will continue to fulfil its role as the representative voice of the community Landcare movement in Australia through the mandate of its State and Territory members.

Your sincerely



Jim Adams

CEO | National Landcare Network

Highlights

Bushfire, drought, and the social and economic impacts of COVID-19 were the focuses for our liaison and advocacy activities this year.

We worked with like-minded non-government groups to develop new consortia and collaborations for the environment and sustainability including in responses to the drought, bushfires and Covid 19 events.

We fostered an active and engaged Members Council, which met both separately and jointly with the Board to share information and undertake work on matters of importance to all members, including improving understanding and alignment between community Landcare groups and national government programs and identifying key partnerships and collaborations.

We promoted the value of community Landcare in the delivery of recovery and stimulus programs, community wellbeing, and environmental resilience. We engaged directly with government on policy and program development and advocated for Landcare in consultations and enquiries.

We provided \$713,000 in funding to state and territory peak Landcare bodies, as part of our agreement under the National Landcare Program Phase Two to build their capacity and enable their participation in the National Landcare Network.

We negotiated on behalf of our members on the formation of a new single voice for Landcare at the national level, and when unsuccessful in that ambition paused negotiations to refocus on our core business. A single voice remains our objective, and we continue to explore ways to progress that aim including through greater collaborations and a potential formal Collaboration Agreement.

We revised our Strategic Plan 2019-2024 to refine our priorities and focus on more effective communication, new collaborations, and financial sustainability.








We have redeveloped our communications resources, launching a new website, agreeing a new communications plan, and starting work to increase our presence in social media.

In July 2019, Dr Patrick O'Connor, Associate Professor, University of Adelaide, became our new Chair on the resignation of Dr Peter Bridgewater. Dr Maxine Cooper, formerly ACT Auditor-General and ACT Commissioner for Sustainability and the Environment, joined the Board as Landcare ACT's nominee.

After the conclusion of the financial year, but prior to our AGM, we executed a new three year contract with the Commonwealth Government for ongoing funding under the National Landcare Program Phase Two and entered into new subcontracting agreements with the state and territory peak Landcare organisations.

Achievements Against Strategic Pillars

Representation & Advocacy

-  We developed and promoted funding proposals for community Landcare in bushfire and drought preparedness and recovery, and joined with consortia promoting investment in the environment as part of COVID-19 response and stimulus programs.
-  The CEO liaised closely with senior officials of the Commonwealth Department of Agriculture, Water Resources and Environment.
-  The CEO and Chair continued to build constructive relationships with the relevant Commonwealth Ministers and their advisors.
-  We advocated for Landcare in consultations on bushfire, drought and the review of the Environment and Biodiversity Conservation Act 1999. Written submissions were made to the Royal Commission of National Natural Disaster Arrangements and the Independent Review of the EPBC Act.
-  We promoted the idea of a Federal Parliamentary Friends of Landcare, and the intention to form such a body has been announced. We are working with the co-convenors of the Group, Senators Perin Davey (Nationals) and Raft Ciccone (Labor), to arrange a formal launch of the group once COVID-restrictions allow.
-  An active and representative Members Council continued their work throughout the year with staff support. With their assistance we undertook work on several matters of concern, including a project on the alignment of community landcare groups and national funding programs. A paper available on the NLN website captures this project's findings which are now being implemented with Members Council support.
-  We promoted the value of community Landcare through a renewed communications strategy:
 - A Communications team was established, including Ms Samantha Stratton, Ms Jodie Lovell, Ms Correa Driscoll and Ms Jessica Dickson.
 - A Communications and Marketing Plan was created which included the following 4 objectives and principles:
 1. To better inform the National Landcare community of the services and activities carried out by NLN in line with the objectives outlined in the NLN Strategic Plan.
 2. To improve communications between State and Territory organisations.
 3. To enhance and encourage inclusive communication across all members of the NLN network.
 4. To drive community participation and engagement with NLN activities, engagements and opportunity.
 - A SWOT analysis (Strengths Weaknesses, Opportunities, Threats) was undertaken to assist the NLN in becoming a more effective communicator both inwardly and outwardly.
 - A new website was developed and launched with overwhelmingly positive feedback: **nlm.org.au**
 - We appointed a Social Media Manager, Ms Correa Driscoll.
 - The NLN established a presence on **LinkedIn** and **Facebook**.

Collaboration & Partnership

- 🌿 We built partnerships and joined consortia to advocate for the role of community Landcare in COVID-19, drought, and bushfire recovery.
- 🌿 We joined bids by research consortiums under the National Environmental Science program.
- 🌿 We worked with Landcare Australia Ltd on a single national voice for Landcare.
- 🌿 We advocated for community Landcare in numerous Bushfire Recovery and Future Drought Fund Ministerial Roundtables.
- 🌿 We advocated for Landcare in consultations around the Future Drought Fund and the Bushfire Recovery program.
- 🌿 We partnered with Landcare Australia in the joint 30th Anniversary of Landcare and Landcare Farming projects.
- 🌿 We worked with NRM Regions Australia and Conservation Volunteers Australia on potential Covid 19 response proposals.
- 🌿 We encouraged collaboration and partnerships between state and territory organisation members of the NLN, and external stakeholders and partners, including NFF, Soils for Life, Farmers for Climate Action.
- 🌿 We participated and encouraged member participation in stakeholder processes including the NFF, Stewardships and Certification projects.



Knowledge & Capacity

- ✎ We worked on the Landcare Farming project, a project aimed at building and sharing Landcare knowledge and experiences with the agricultural sector.
- ✎ We prepared a report on the alignment of Landcare with government objectives in order to try and encourage better understanding the engagement of Landcare in government programs, and also to facilitate better alignment of programs with community Landcare.
- ✎ Experience and knowledge were shared amongst member organisations in Executive Officer meetings, and within the Members Council, which met monthly and attended a face to face meeting in November 19.
- ✎ We shared information on grants, processes and partnership opportunities between NLN members.



Organisational Effectiveness

- ✔ We adapted our meeting and business processes to the COVID-19 environment and regular meetings of the Board and Members Council continued through the year.
- ✔ We implemented a new records management and sharing platform: SharePoint.
- ✔ We revised our five-year strategic plan and developed an operations plan for the coming year.
- ✔ We adopted a more transparent process for determining our funding support for state and territory bodies.
- ✔ We hired Ms Jessica Dickson as a full-time Executive Officer.
- ✔ We implemented a round of direct meetings between the NLN and member Boards and Executives to garner direct member input.
- ✔ We continued to engage Ms Kerry Olsson to support the CEO and Board in policy development, and to act as Company Secretary.
- ✔ NLN Committees including the Finance Audit and Risk Committee, the Governance Committee, and the Selections Committee, with support from staff meet regularly or as required to consider and review submissions and to make recommendations to the NLN Board as required.
- ✔ We implemented new Board and Members Council Meeting processes to ensure effective use of time and resources.
- ✔ The NLN Board approved funding to engage a suitable candidate in the role of a Business Development Manager. The Business Development Managers role is to assist the NLN to represent, support and foster the community Landcare movement by identifying and developing partnership and funding opportunities.



Looking to the Future

Supporting and advocating for community Landcare for the wellbeing of our environment, for our communities, and for rural and regional economies is our ongoing focus as Australia responds to the challenges ahead.

The events of the past year have highlighted the important role both the natural environment and social networks play in supporting Australians' individual and collective wellbeing. The scale and intensity of the bushfire season brought home to us the need for greater national preparedness and coordination, the strength of communities and the importance of community-led recovery, and the stark challenges of a climate change future. And then, as the pandemic response evolved and we stayed closer to home, our urban green spaces and natural landscapes again became the valued places of refuge and renewal for many.

The National Landcare Network will work in the coming year to ensure that community Landcare groups remain relevant in this pandemic and post-pandemic environment. We will continue to advocate for the part community Landcare can play in addressing climate change mitigation and adaptation, in bushfire, drought and flood preparedness and recovery, in biodiversity conservation, and in the promotion of sustainable agricultural practices and healthy soil.

Through our redeveloped communication platforms, we will share the stories and achievements of the community Landcare movement and engage with our networks and the broader community. We will join in new collaborations with like-minded organisations to assist community, environmental and economic recovery.

Our new three-year funding agreement with the Commonwealth Government gives a certainty of ongoing support for the National Landcare Network. Over the coming year we will work to build on that security to broaden our funding base, and continue to support the state and territory peak Landcare organisations who comprise our membership to build their capacity and effectiveness.

Importantly, effort will continue on the pathways towards a single national voice for Landcare. We will work with Landcare Australia Ltd to improve our collaborations and achieve outcomes consistent with our values and those of our members.



Acknowledgements & Thank You

The NLN would like to acknowledge and thank Dr Peter Bridgewater, who resigned as Chair on 31 July 2019. We also thank those who have left the Members Council over the past year, Catherine Keirnan (ACT), Louise Turner (NSW), Les Pearson (NSW) and Peter Stevens (Qld). Our thanks also go to Gerry Butler for his service as Company Secretary and to Sheree Bowman in her support of the Members Council.

➤ Further Information

We invite you to visit our website at nln.org.au, or that of your own state or territory peak Landcare organisation by clicking an option below.

Follow Us

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Auditors Report & Financial Statements

NATIONAL LANDCARE NETWORK

(A COMPANY LIMITED BY GUARANTEE)

A.B.N. 40 612 363 121

FINANCIAL STATEMENTS

30 June 2020

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mm Michael J Müller
CHARTERED ACCOUNTANT
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National Landcare Network Independent Audit Report

Auditor's Opinion

I have audited the accompanying special purpose financial report of National Landcare Network, being the Directors Declaration, the Profit and Loss Statement, the Balance Sheet, the Statement of Changes in Equity, the Statement of Cash Flows and the Notes to the Financial Statements for the year ended 30 June, 2020.

In my opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the accompanying financial report of National Landcare Network is properly drawn up in accordance with the Corporations Act 2001, including:

- i) giving a true and fair view of the Company's financial position as at 30 June, 2020 and of its performance for the year ended on that date in accordance with the accounting policies described in Note 1; and
- ii) complying with Accounting Standards in Australia to the extent described in Note 1 to the financial report, and the Corporations Regulations 2001.

Basis for Qualified Opinion

As is common for organisations of this type, it is not practicable for National Landcare Network to maintain an effective system of internal control over donations, fee income and other fundraising activities until their initial entry in the accounting records. Accordingly, my audit was limited to amounts recorded in the financial accounts.

My audit was conducted in accordance with the Australian Auditing Standards. My responsibilities under those standards are detailed further in the Auditor's Responsibility section of my report.

In conducting my audit, I have complied with the independence requirements of the Australian professional ethical pronouncements. I am independent of the Entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for

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**National Landcare Network
Independent Audit Report continued**

Basis for Qualified Opinion continued

Professional Accountants (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

I confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter – Basis of Accounting

I draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist the directors of National Landcare Network meet their financial reporting responsibilities under the Corporations Act 2001. As a result, the financial report may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Director's Responsibility for the Financial Report

The directors of the company are responsible for the preparation and presentation of the financial report and the information contained therein. The directors have determined that the accounting policies used and described in Note 1 to the financial report, which form part of the financial report, give a true and fair view, are consistent with the financial reporting requirements of the Corporations Act 2001 and are appropriate to meet the needs of the Members.

The directors' responsibilities also include establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern, and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

**National Landcare Network
Independent Audit Report continued**

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based on my audit. My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the members. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud and error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to date of my auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

**National Landcare Network
Independent Audit Report continued**

Auditor's Responsibility continued

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial reports represents the underlying transactions and events in a manner that achieved fair presentation.
- Communicate with the Committee and those charged with governance regarding, among other matters, the planned scope and timing of the audit, any significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Michael J Müller
Chartered Accountant

Dated at Hobart this 2nd day of November, 2020.

mm Michael J Müller
CHARTERED ACCOUNTANT
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**Auditors Independence Declaration
Under Section 307C of the Corporations Act 2001**

To the Directors of National Landcare Network

In accordance with the requirements of Section 307C of the Corporations Act 2001, I declare that, to the best of my knowledge and belief, during the year ended 30 June 2020, there have been:

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.



Michael J Müller
Chartered Accountant

Dated this 2nd day of November, 2020

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National Landcare Network
ABN 40 612 363 121
Directors' Report
for the Year Ended 30 June 2020

The directors present their report on the company for the financial year ended 30 June 2020.

Director Details

The names of each person who has been a director during the year and to the date of this report are:

Mr Peter Bridgewater (Resigned 31 July 2019)
Mr Keith Bradby
Ms Susan McKinnon
Mr Geoffrey Elliot
Ms Josie Kelman
Ms Stephanie Cameron
Ms Kaye Rodden
Mr Patrick O'Connor
Ms Maxine Cooper (Appointed 31 July 2020)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal Activities

The principal activities of the company during the financial year were to:

- o Advocate for community Landcare.
- o Employ staff and engage with National Landcare Network members to achieve the objectives of the company, and
- o Enable State and Territory peak bodies to participate effectively in the National Landcare Network

Short-term objectives

The company's short-term objectives are to:

- o Communicate and promote the value of community Landcare.
- o Position investment in community Landcare as an integral component of Covid-19, bushfire, flood, and drought recovery.
- o Build strong relationships with government policy makers and decision makers, in particular the Department of Agriculture, Water and Environment.
- o Maintain and demonstrate representative processes, including strong engagement between the Board and Members Council.
- o Build an effective working relationship with Landcare Australia Limited.

National Landcare Network
ABN 40 612 363 121
Directors' Report
for the Year Ended 30 June 2020

- o Develop new strategic partnerships and collaborations.
- o Ensure the company is adequately resourced to deliver its objectives.
- o Share knowledge and experience to increase the capacity of its members.
- o Establish a Parliamentary Friends of Landcare within the Federal Parliament.

Long-term objectives

The company's long-term objectives are to:

- o Be a representative, effective and trusted national voice for community Landcare.
- o Ensure the voice of community Landcare is influential in national conversations on NRM, liveability, sustainability, agriculture, social capital, and the environment.
- o Achieve "trusted partner" status with government.
- o Ensure the community Landcare is adequately resourced.
- o Work towards the formation of a single unified Landcare national peak body.
- o Implement the National Landcare Network Strategic Plan 2019 – 2024.

Strategy for achieving short and long-term objectives

To achieve these objectives, the Company had adopted the following strategies:

- o Encourage and assist National Landcare Network members to build the strength and mandate of each of their organisations, on the understanding that the NLN can only be as strong as its members.
- o Encourage and assist National Landcare Network members to work constructively and cooperatively together.
- o Advocate on behalf of the Landcare movement with policy makers, funders, and stakeholders.
- o Develop and implement a more proactive communications strategy.
- o Encourage constructive engagement by community Landcare groups with government programs and NRM organisations.
- o Build on good relationships with Government to achieve future funding and achievement of 'trusted partner' status with government.
- o Maintain strong performance in contract delivery.
- o Foster strong relationships with other stakeholders to develop partnership and collaboration opportunities for the National Landcare Network and for its members.

National Landcare Network
ABN 40 612 363 121
Directors' Report
for the Year Ended 30 June 2020

Directors' meetings

During the financial year, 11 meetings of Directors (including committees of Directors) were held.

The number of meetings attended by each director during the year is detailed in the following table.

DIRECTOR	Number eligible to attend	Number attended
Mr Peter Bridgewater	2	2
Mr Keith Bradby	9	9
Ms Susan McKinnon	9	5
Mr Geoffrey Elliot	9	8
Ms Josie Kelman	9	8
Ms Stephanie Cameron	9	9
Ms Kaye Rodden	9	9
Mr Patrick O'Connor	9	8
Ms Maxine Cooper	7	7

Contribution in winding up

The company is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute \$5.00 each towards meeting any outstanding obligations of the entity. At 30 June 2020 the total amount that members of the company are liable to contribute if the Company wound up is \$40.00.

Rounding of amounts

National Landcare Network is a type of Company referred to in ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191 and therefore the amounts contained in this report and in the financial report have been rounded to the nearest dollar.

Auditors Independence Declaration

A copy of the Auditor's Independence Declaration as required under s.307C of the *Corporations Act 2001* is included in page 6 of this financial report and form part of the Directors' Report.

Signed in accordance with a resolution of the Board of Directors:


Mr Patrick O'Connor
Director


Ms Maxine Cooper
Director

Dated this 5 day of November 2020

National Landcare Network
ABN 40 612 363 121
Directors' Declaration
for the Year Ended 30 June 2020

The directors have determined that the company is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

The directors of the company declare that:

1. the financial statements and notes for the year ended 30 June 2020 are in accordance with the *Corporations Act 2001* and:
 - a. comply with Australian Accounting Standards as stated in Note 1; and
 - b. give a true and fair view of the company's financial position as at 30 June 2020 and of its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements.
2. in the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.


Mr Patrick O'Connor
Director


Ms Maxine Cooper
Director

Dated this 5 day of November 2020



National
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For more information
visit nlm.org.au